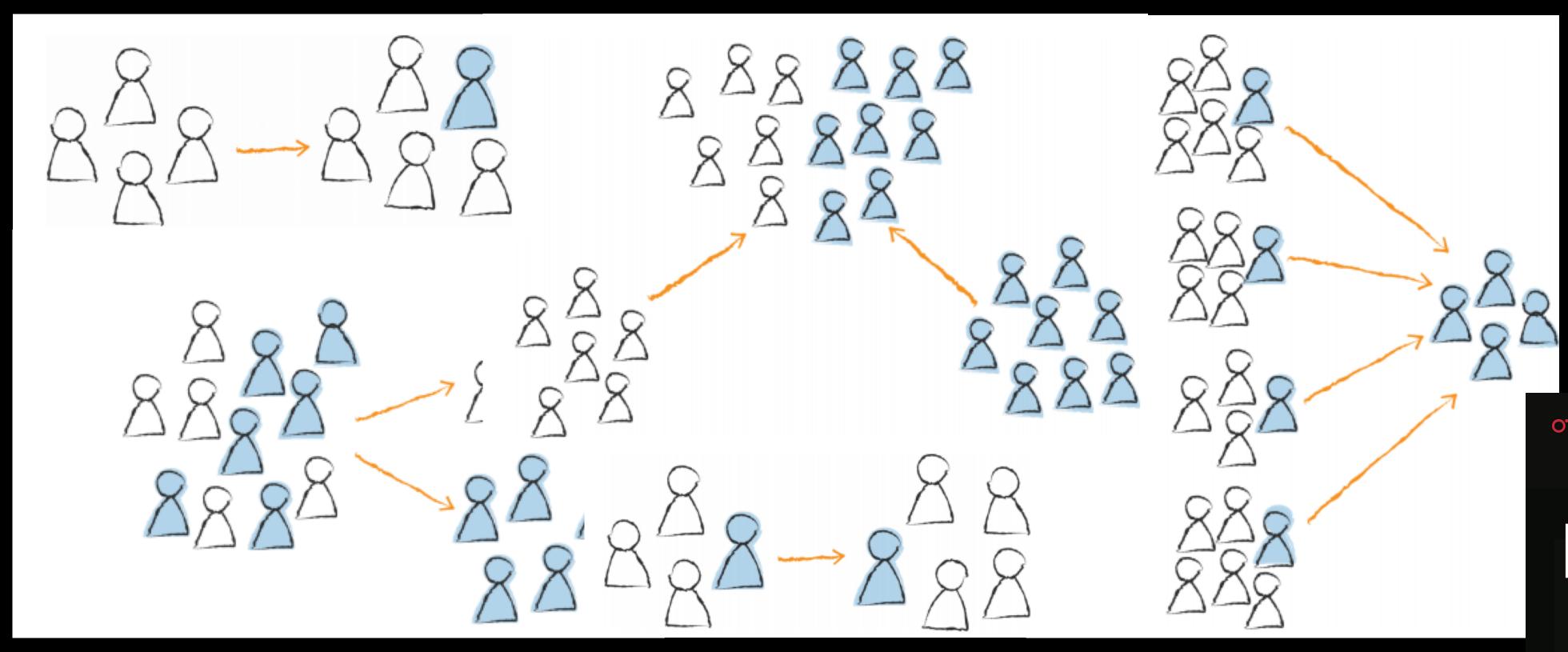
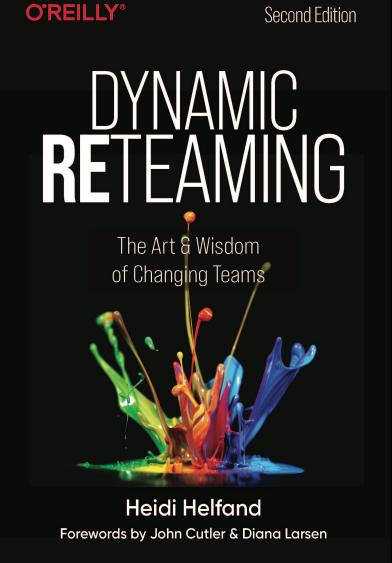
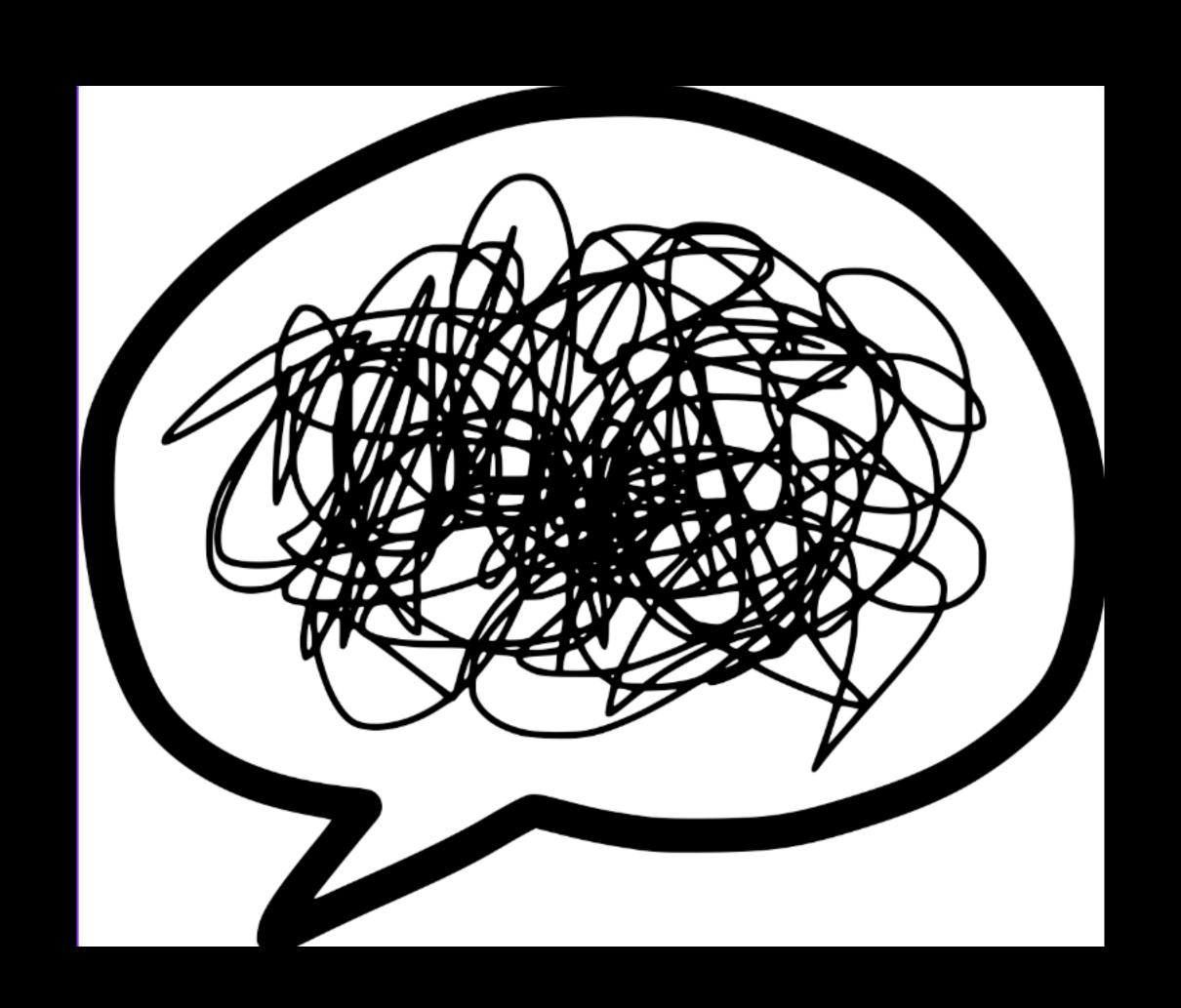
# 3 Key Challenges & Tactics to Build Resilience in Your Teams

## We work in constantly changing environments





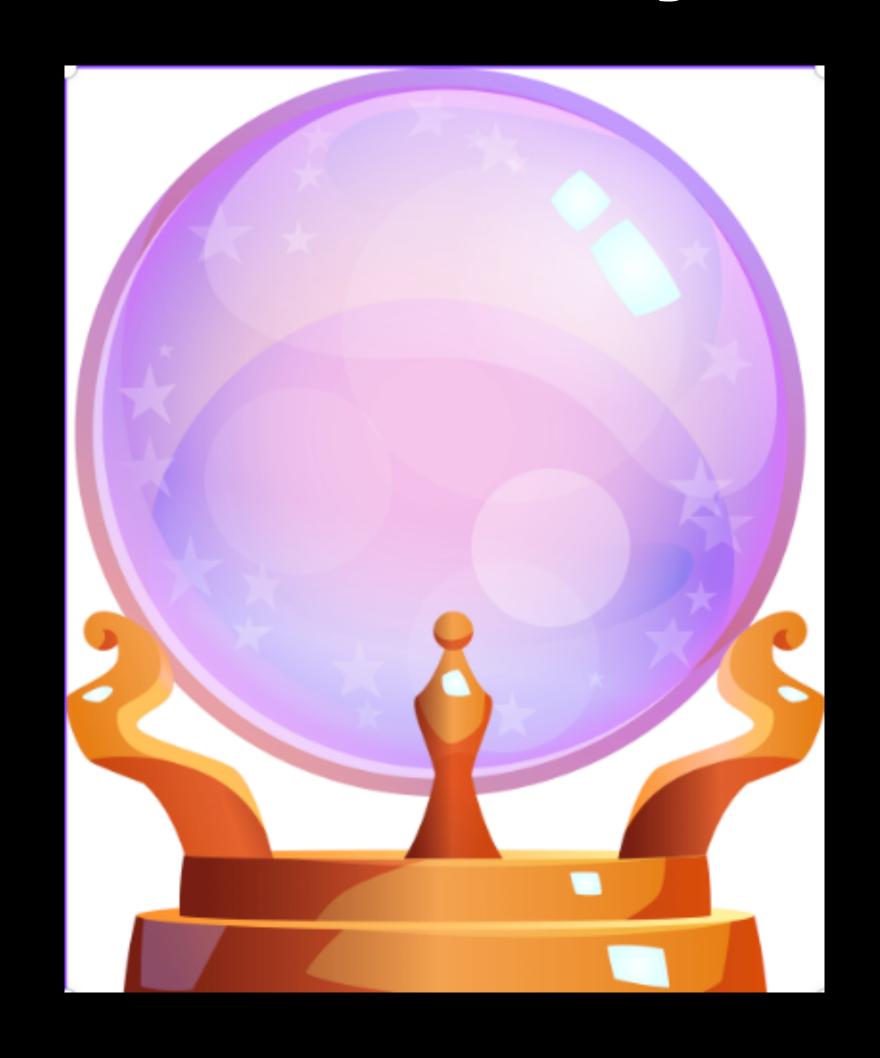
#### It can be quite confusing and challenging



#### We need to adapt and sometimes that can be really hard



#### We don't have a crystal ball



#### The road ahead will be bumpy at times...



We can strengthen our teams to build resilience

#### Three key challenges and tactics to build resilience

- 1. Navigate interpersonal conflict
- 2. Deal with shifting priorities
- 3. Manage workflow delays



#### 1. Navigate Interpersonal Conflict

#### Embed conflict protocols into agreements

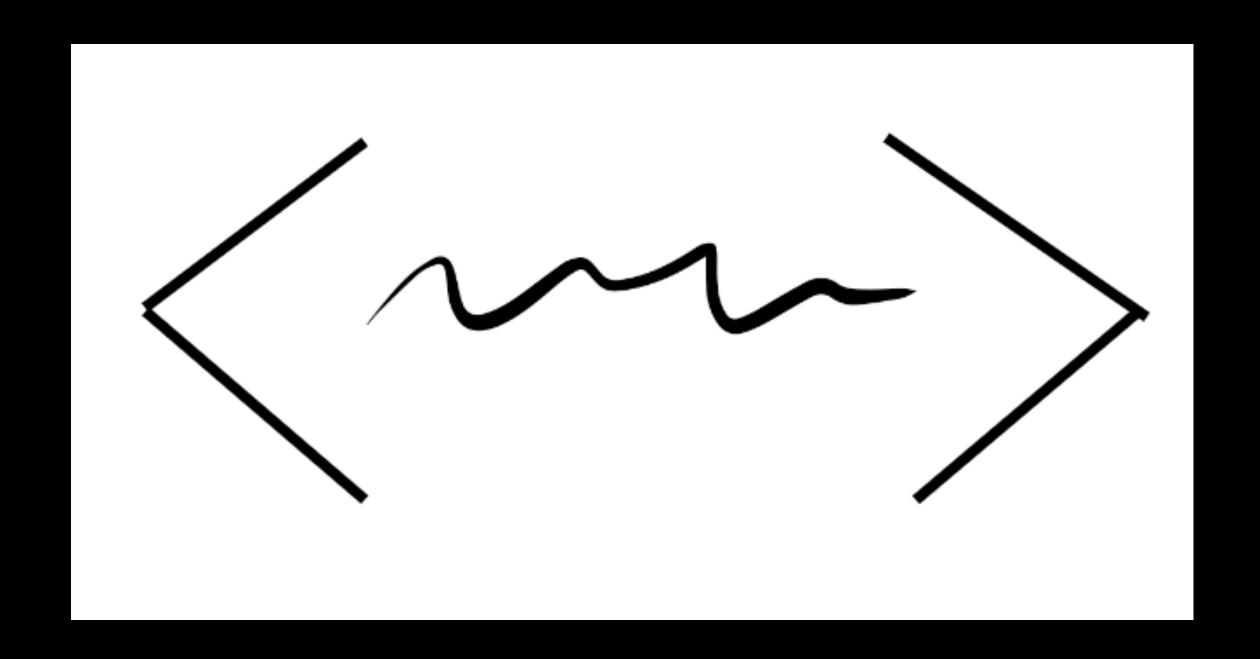


#### Model how to disagree. Bring curiosity.

- I see where you're coming from and...
- I wonder if...
- I'm curious.. what if...
- I feel like I've missed something here, can you tell me...



#### Teach & allow "The Groan Zone"



#### 2. Deal with shifting priorities



#### Work in small batches

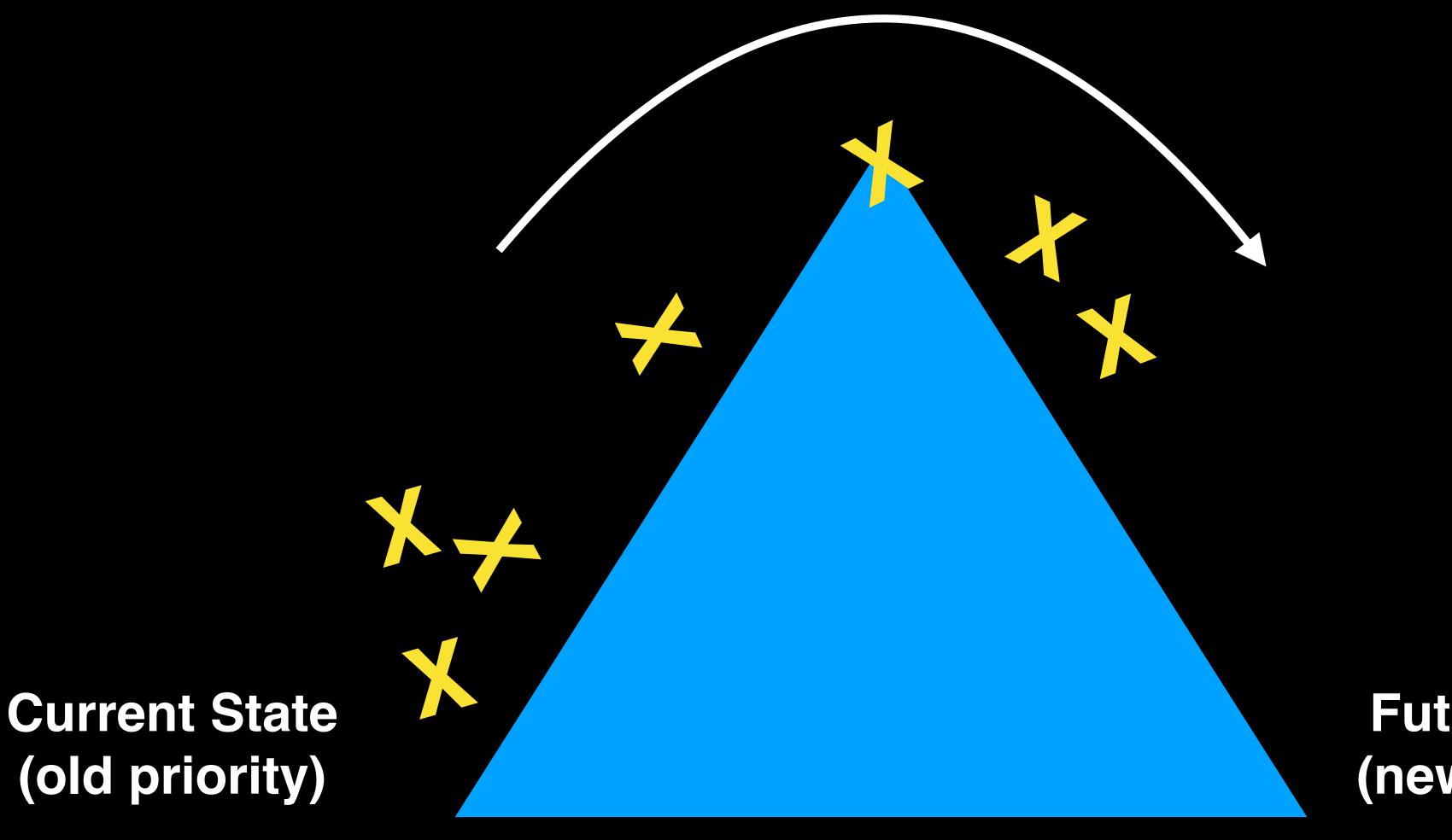




## Stop starting, start finishing



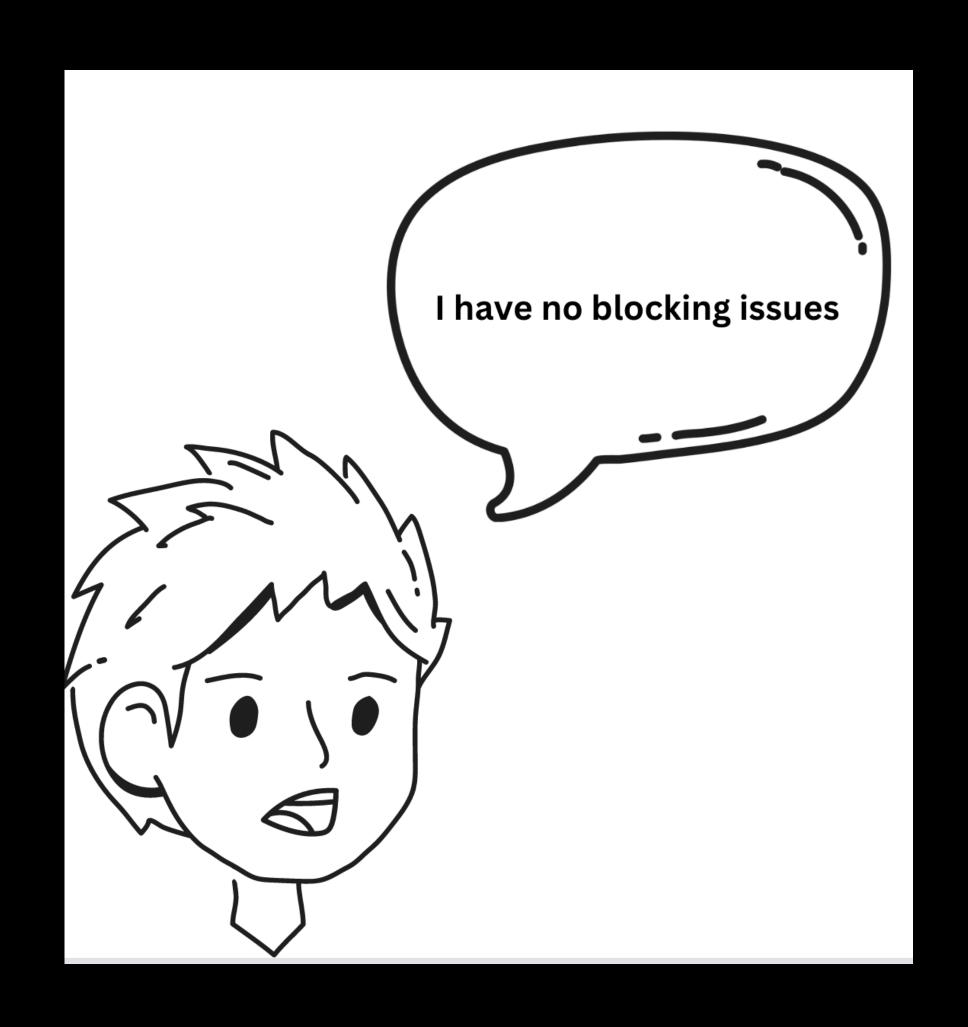
#### Help each other over "the edge"



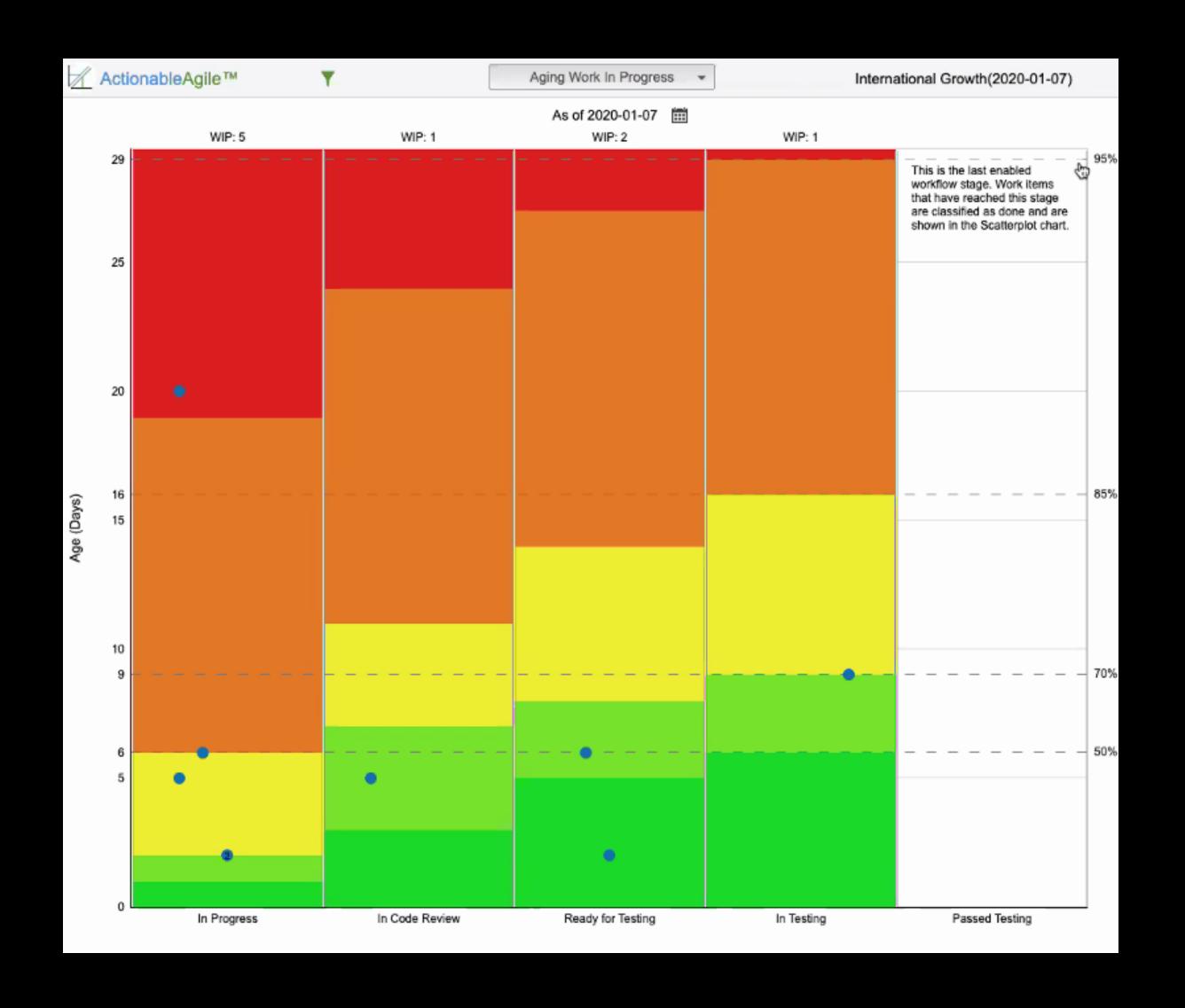
Future State (new priority)

## 3. Manage workflow delays

#### Make work visible



#### Talk about aging work every day



- What have we found out about this item that might require us to take action on it?
- Do we need to swarm on it?
- Do we need to break it up?
- Do we need to escalate the removal of a blocker?

Source: When will it be done? By Daniel Vacanti, P. 46

#### Focus beyond development

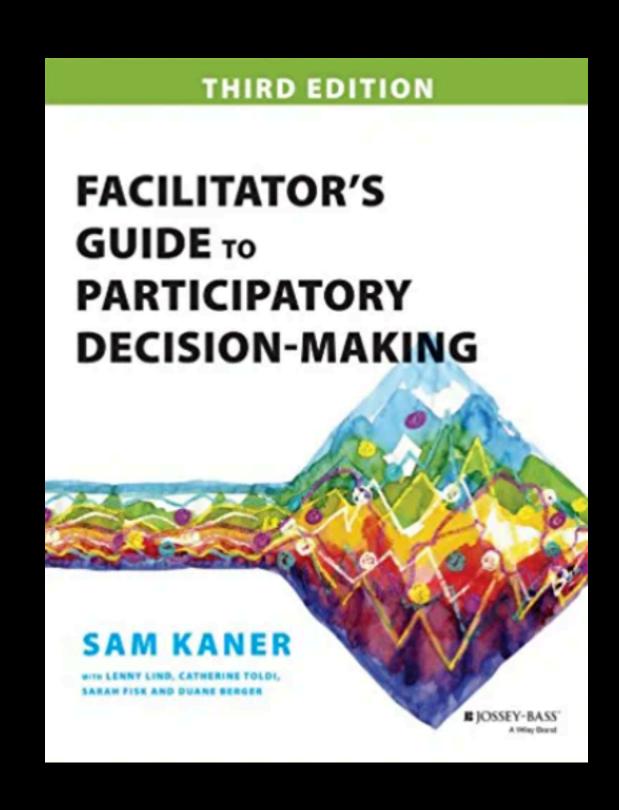
	Discovery		Development			Post Deployment	
To Do	In Progress	Done	To Do	In Progress	Deployed	Released	Feedback

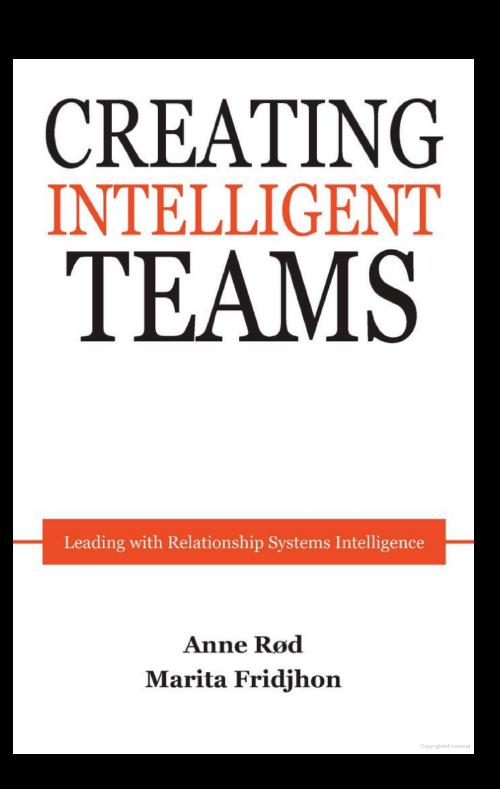
#### We've gone over three ways to build resilience in your teams

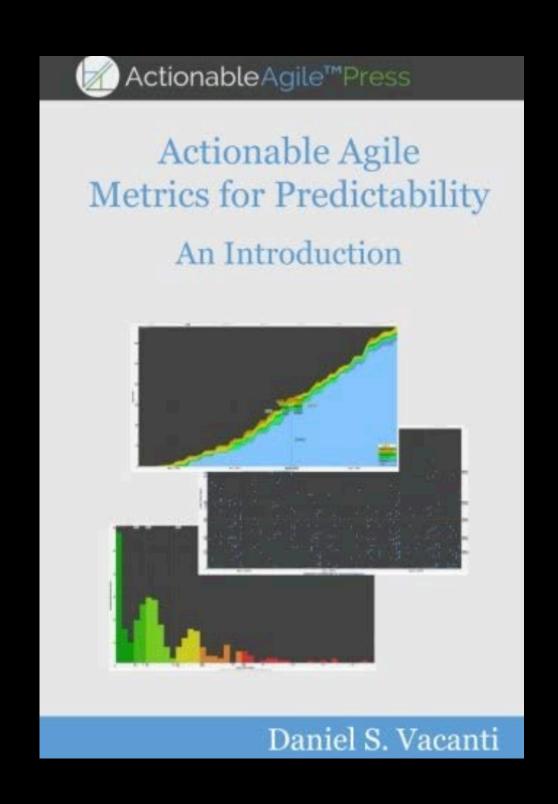
- Prepare in advance for conflict
- Expect priorities to change
- Manage delays



#### Want to dig in? These books can help...







## linkedin.com/in/heidihelfand



