DOWN WITH THE 'BOSS'

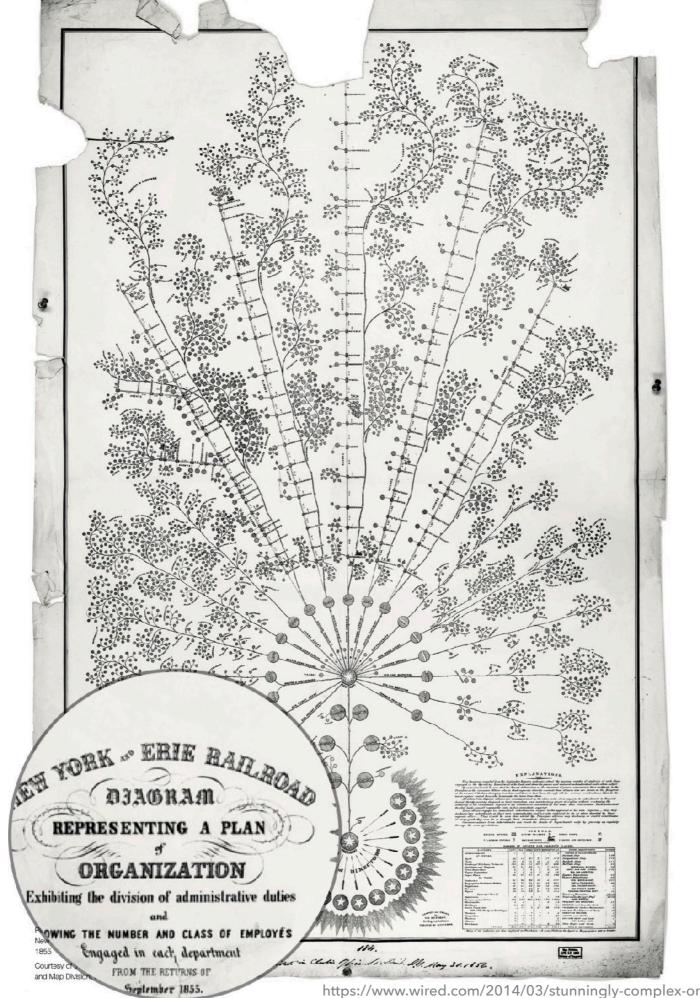














THE POWER OF MANAGEMENT IS TO HELP INDIVIDUALS DELIVER THEIR BEST



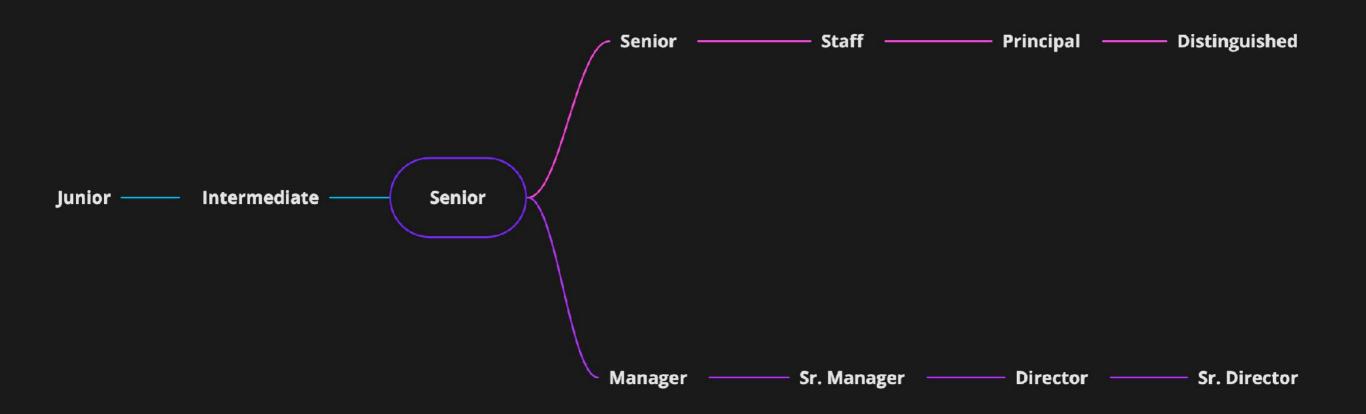
VP OF ENGINEERING @ REPLICATED

DALIA HAVENS

MANAGEMENT & LEADERSHIP ARE COMPLEMENTARY SKILLS













Our data showed that the percentage of people whose decision to leave an organization was driven by a manager or pay was roughly even at 12% and 11% respectively. Leadership was more than double that at 28%. **Development opportunities came in at a whopping 52%**, dwarfing the other factors as the primary factor for deciding whether to leave.





Sarah Drasner 🕜 @sarah_edo · Apr 15

Well, here goes nothin'! I was asked to open source the career ladders I used for my organization, I hope it's a helpful resource for people:

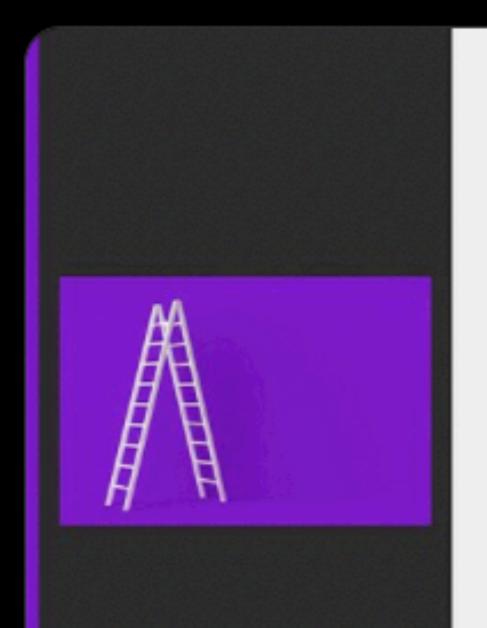


Article: css-tricks.com/the-importance...



Site: career-ladders.dev

A little thread with some thoughts about this



Career Ladders

A sample of career ladders I use for my organization, open sourced for anyone.

Roles up to and including Senior, ladders are constructed around becoming the best at what one does that one might personally be.

At Staff level, the career expands to help others be successful with what you do and know, and scale yourself.

At Principal and beyond, you are trying to help others be the best that they can be, removing yourself and meeting others where they are.

Each team in the department has different approaches and roles. Their individual career laddering is defined below:

Engineering >

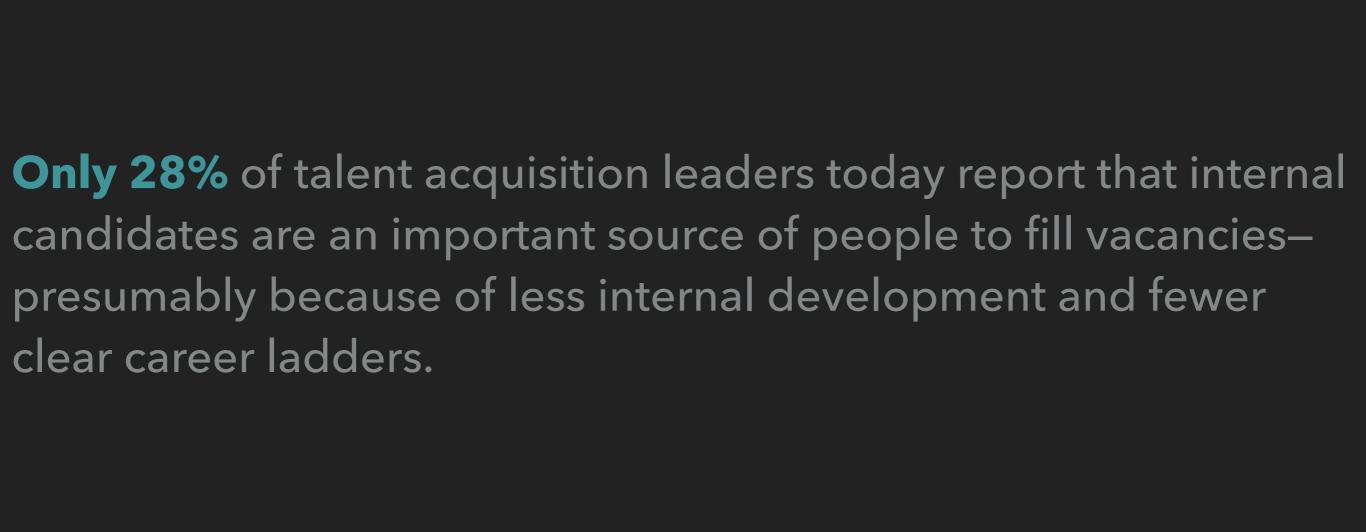
Developer Experience >





1:1 AGENDA

- PERSONAL GOAL
- FEEDBACK/BRAG LIST



Source: https://hbr.org/2019/05/your-approach-to-hiring-is-all-wrong



NATIONAL BEST-SELLER

PATRICK LENCIONI

BEST-SELLING AUTHOR OF THE FIVE DYSFUNCTIONS OF A TEAM

The Advantage



WHY ORGANIZATIONAL HEALTH
TRUMPS EVERYTHING ELSE
IN BUSINESS





































MOST PEOPLE DO
NOT LISTEN WITH THE
INTENT TO
UNDERSTAND; THEY
LISTEN WITH THE
INTENT TO REPLY.

Stephen R. Covey





3 KEY AREAS TO DEVELOP AS A MANAGER



CAREER DEVELOPMENT



BE A GREAT HIRING MANAGER



COMMUNICATE TRANSPARENTLY

